

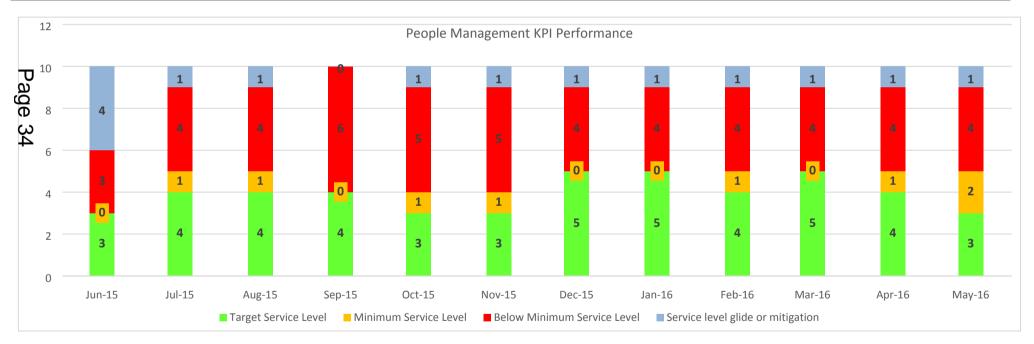
Appendix - Year to Date Performance Dashboard

People Management

| KPI | KPI Short Desc | Freq. | TSL | MSL | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar- 16 | Apr-16 | May 16 |
|---------------------|---|-------|------|-----|---------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------------------|-----------------------|----------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| PM_KPI_01 | % of Payroll Recipients paid on the Payment Date per month | М | 99.9 | 99 | 99.95 | 99.98 | 99.98 | 99.98 | 99.97 | Data not available | 99.98 | 99.95 | 100.00 | 99.95 | 99.98 | 99.76 |
| PM_KPI_02 | % of errors in Payments (caused by Service Provider) identified and resolved per month | М | 100 | 99 | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available |
| PM_KPI_03 | % of Payment Deductions paid within Third Party Payment Date per month | М | 100 | 100 | Data not available [8.33] | Data not available [72.00] | Data not available [82.00] | Data not available | Data not available [100.00] | Data not available | Data not available [94.59] | Data not available | Data not available | Data not available | 96.88 | 96.88 |
| PM_KPI_04 | % Avoidable People Mgt Contact Rate per month | M | 15 | 20 | Not Measured | Data not available | Data not available [72.00] | Data not available | Data not available | Data not available | Data not available [15.60] | Data not available | Data not available | Data not available | Data not available | Data not available |
| PM_KPI_05 | % People Mgt First Contact Resolution Rate per month | М | 85 | 80 | Not Measured | Data not available [97.30] | Data not available [97.05] | Data not available | Data not available | Data not available | Data not available [95.25] | Data not available |
| PM_KPI_06 | Number of People Mgt. Records assessed in Spot Checks to contain errors, omissions or inaccuracies | М | 1 | 3 | Not Measured | Not Measured | Not Measured | Data not available | Data not available | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| M_KPI_07 D 33 | % of recruitments via electronic vacancy form taking 40 Business Days or less from Authorisation to Appointment to Post | M | 99 | 96 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| PM_KPI_08 | % of managers rating their experience of contact as "Good" or better per month | М | 95 | 90 | 100.00 | 96.97 | 100.00 | 100.00 | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed |
| PM_KPI_09 | % of Employees rating their experience of L & D as "Good" or better per month | М | 95 | 90 | 85.84 | 93.16 | 90.62 | 84.57 | 92.65 | 93.33 | 100.00 | 97.88 | 91.79 | 96.48 | 90.00 | 94.23 |
| PM_KPI_10 | % of projects/interventions that reduce sickness absence levels delivered on time and in accordance to agreed requirements | М | 90 | 80 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |



| | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May 16 |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Target Service Level | 3 | 4 | 4 | 4 | 3 | 3 | 5 | 5 | 4 | 5 | 4 | 3 |
| Minimum Service Level | 0 | 1 | 1 | 0 | 1 | 1 | 0 | 0 | 1 | 0 | 1 | 2 |
| Below Minimum Service Level | 3 | 4 | 4 | 6 | 5 | 5 | 4 | 4 | 4 | 4 | 4 | 4 |
| Service level glide or mitigation | 4 | 1 | 1 | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Total | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 | 10 |





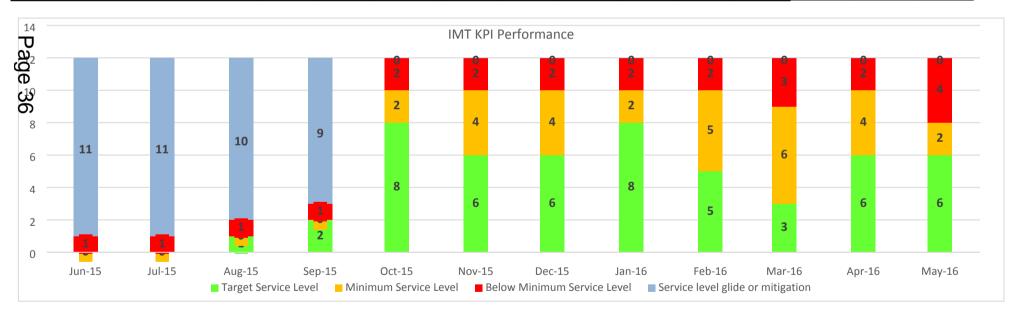
IMT

| KPI | KPI Short Desc | Freq. | TSL | MSL | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May 16 |
|------------|--|-------|------|------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|----------------------------------|-----------------------|-----------------------|-----------------------|----------------------------------|-----------------------|--------------------|-----------------------|
| IMT_KPI_01 | % Users are able to raise Incidents and make Service Requests (Service Availability?) during Service Desk Hours | М | 100 | 97.5 | 99.77 | 99.86 | 99.99 | 100.00 | 99.99 | 99.98 | 99.89 | 100.00 | 99.69 | 99.97 | 100.00 | 100.00 |
| IMT_KPI_02 | Priority 1 Incidents not Resolved within Resolution Time | М | 1 | 5 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 2.00 | 3.00 | 2.00 | 3.00 | 5.00 | 2.00 | 6.00 |
| IMT_KPI_03 | Priority 2 Incidents not Resolved within Resolution Time | М | 3 | 5 | 1.00 | 0.00 | 0.00 | 1.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 3.00 | 1.00 | 0.00 |
| IMT_KPI_04 | Priority 1 VIP Incidents not Resolved within Resolution Time | М | 1 | 5 | 8.00 | 3.00 | 1.00 | 5.00 | 0.00 | 1.00 | 3.00 | 0.00 | 3.00 | 3.00 | 1.00 | 1.00 |
| IMT_KPI_05 | Number of Priority 1 Incidents reported to Service Desk | М | 1 | 5 | 3.00 | 2.00 | 1.00 | 3.00 | 1.00 | 3.00 | 2.00 | 4.00 | 4.00 | 8.00 | 5.00 | 10.00 |
| IMT_KPI_06 | Number of Priority 2 Incidents reported to Service Desk | М | 3 | 5 | 1.00 | 5.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 5.00 | 5.00 | 0.00 |
| MT_KPI_07 | % Availability of Platinum Applications & Specified Services | М | 99.8 | 99.3 | Data not available [99.98] | Data not available | 99.99 | 99.62 | 99.99 | 99.94 | 99.99 | 99.99 | 99.94 | 99.70 | 99.99 | 99.73 |
| MT_KPI_08 | % Availability of Gold Applications & Specified Services | М | 97.5 | 95 | Data not available [96.93] | Data not available | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 99.54 | 99.83 | 99.36 |
| IMT_KPI_09 | % Achievement of Service Request Fulfilment within Service Request Fulfilment Time | М | 95 | 85 | Data not available [96.54] | Data not available | Data not available | Data not available | Data not available [97.16] | Data not available | Data not available | Data not available | Data not available [96.07] | Data not available | Data not available | Data not agreed |
| IMT_KPI_10 | % of CMDB Changes applied within 14 Core Support Hours of the move or change | М | 100 | 90 | Data not available | Data not available | Data not available | 94.23 | 92.58 | 95.42 | 100.00 | 100.00 | 90.30 | 98.32 | 90.82 | 95.57 |
| IMT_KPI_11 | % of project milestones achieved each month | М | 85 | 70 | Data not available | Data not available [88.00] | Data not available [80.00] | Data not available [83.00] | Data not available [86.00] | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available | Data not available |
| IMT_KPI_12 | % of users who score the IT Service as "Good" or above for IT Incident handling | М | 70 | 50 | 86.00 | 80.00 | 95.80 | 81.00 | 83.70 | 86.00 | 87.40 | 86.30 | 90.00 | 84.00 | 91.40 | 90.20 |



IMT KPI Performance Overview

| | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May 16 |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Target Service Level | 0 | 0 | 1 | 2 | 8 | 6 | 6 | 8 | 5 | 3 | 6 | 6 |
| Minimum Service Level | 0 | 0 | 0 | 0 | 2 | 4 | 4 | 2 | 5 | 5 | 4 | 2 |
| Below Minimum Service Level | 1 | 1 | 1 | 1 | 2 | 2 | 2 | 2 | 2 | 4 | 2 | 4 |
| Service level glide or mitigation | 11 | 11 | 10 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 | 12 |





CSC

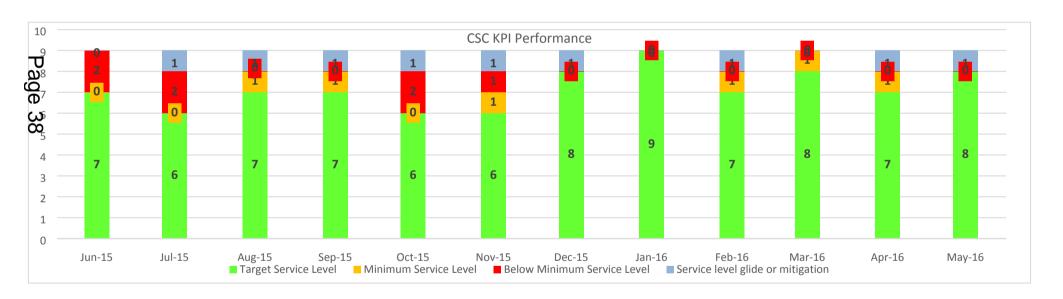
| KPI | KPI Short Desc | Freq. | TSL | MSL | June-15 | July-15 | Aug-15 | Sept-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May 16 |
|------------|---|-------|------|------|---------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|--------|----------------------|--------|----------------------|----------------------|
| CSC_KPI_01 | % of all Contacts received through Digital Access Channels per month | М | 10 | 7 | 33.90 | 33.90 | 37.00 | 34.42 | 39.20 | 43.50 | 43.10 | 37.13 | 34.53 | 37.13 | 38.08 | 41.02 |
| CSC_KPI_02 | % of Contacts received and Resolved via Digital Access Channel per month | М | 90 | 85 | 98.00 | 98.80 | 96.00 | 97.00 | 94.40 | 98.63 | 97.58 | 98.70 | 95.44 | 99.34 | 99.56 | 99.47 |
| CSC_KPI_03 | % avoidable Contact Rate per month - consolidated | М | 15 | 20 | 7.90 | 7.20 | 6.20 | 8.28 | 7.70 | 6.30 | 6.20 | 7.59 | 5.64 | 6.19 | 7.16 | 7.58 |
| CSC_KPI_04 | % of total Calls that are Abandoned Calls | М | 7 | 10 | 13.10 | 12.00 | 8.40 | 7.97 | 12.40 | 9.74 | 5.04 | 6.27 | 7.50 | 9.94 | 7.69 | 6.12 |
| CSC_KPI_05 | % of Contacts referred to in CSC_PI_01, _02 & _03 responded to within timescale per month | М | 95 | 90 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 99.99 | 99.84 | 100.00 | 100.00 | 100.00 |
| CSC_KPI_06 | % First Contact Resolution Rate | М | 85 | 80 | 94.90 | 96.00 | 95.70 | 93.99 | 92.40 | 93.60 | 94.90 | 94.78 | 94.47 | 95.42 | 94.97 | 95.30 |
| CSC_KPI_07 | % of Customers rating their experience of contact as "Good" or better per month | М | 90 | 85 | 91.00 | 92.00 | 98.00 | 97.61 | 97.00 | 97.00 | 98.00 | 97.67 | 97.65 | 97.03 | 96.50 | 96.56 |
| CSC_KPI_08 | % of Council Service Teams rating the quality of service received as "Good" or better per month | М | 85 | 80 | 96.00 | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | Mitigation Agreed | 88.08 | Mitigation Agreed | 90.24 | Mitigation Agreed | Mitigation Agreed |
| CFC_KPI_09 | % of carers assessments (reviews and new), as completed by the CSC, completed accurately and within 20 Business Days | М | 100* | 100* | 88.50 | 84.70 | 100.00 | 100.00 | 93.90 | 97.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 99.24 |

^{*} For the months of May, June and July 2016 agreement has been made to lower the TSL and MSL due to the impact of the change to service provider for carer's assessment. Revised change is TSL 95% and MSL 90%



CSC KPI Performance

| | | | | | | | | | | Mar-16 | Apr-16 | May- |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|
| | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | | | 16 |
| Target Service Level | 7 | 6 | 7 | 7 | 6 | 6 | 8 | 9 | 7 | 8 | 7 | 8 |
| Minimum Service Level | 0 | 0 | 1 | 1 | 0 | 1 | 0 | 0 | 1 | 1 | 1 | 0 |
| Below Minimum Service Level | 2 | 2 | 0 | 0 | 2 | 1 | 0 | 0 | 0 | 0 | 0 | 0 |
| Service level glide or mitigation | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 0 | 1 | 0 | 1 | 1 |
| Total | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |





Adult Care Finance

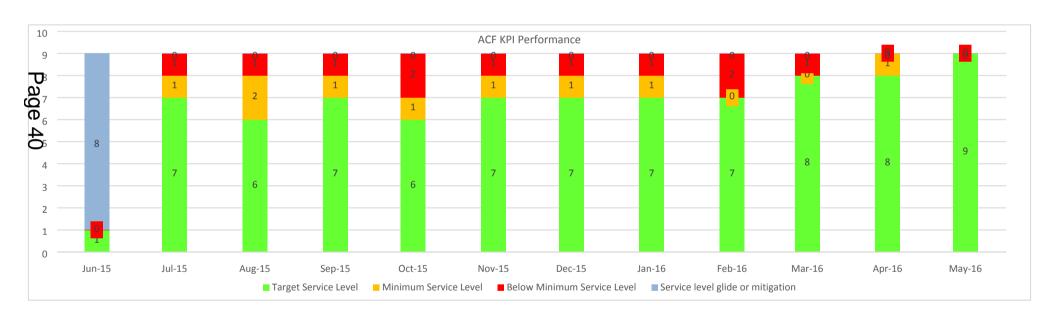
| KPI | KPI Short Desc | Freq. | TSL | MSL | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar- 16 | Apr-16 | May - 16 |
|----------------|--|-------|-----|-----|-----------------------------------|--------|--------|--------|----------------------------------|--------|----------------------------------|----------------------------------|--------|---------|--------|----------|
| ACF_KPI_01 | % of ACF First Contact Resolution Rate per month | М | 85 | 75 | 75.79 | 83.57 | 88.82 | 89.60 | 89.21 | 90.00 | 97.40 | 97.16 | 98.07 | 98.48 | 96.05 | 92.65 |
| ACF_KPI_02 | % of Adult Care service users within checking sample, requiring financial assessment, where Adult Care Services Contribution is accurately identified | М | 99 | 90 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| ACF_KPI_03 | % of new, and change of circumstance, financial assessments for non-res care completed within 15 Business Days of referral from the Council | М | 75* | 60 | Data not available [97.51] | 75.00 | 70.43 | 84.25 | 85.44 | 71.54 | 65.57 | 73.55 | 85.01 | 82.74 | 82.86 | 68.39 |
| ACF_KPI_04 | % of new, and change of circumstance, financial assessments for residential care completed within 15 Business Days of referral from the Council | M | 75 | 60 | Data not available [90.45] | 87.00 | 88.29 | 89.32 | 74.08 | 77.70 | 76.43 | 79.50 | 77.71 | 87.08 | 86.60 | 83.82 |
| ACF_KPI_05 | % of Adult Care Service Users who receive their first Direct Payment within 10 Business Days of referral from the Council | М | 95 | 80 | Data not available [100.00] | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 77.78 | 95.50 | 94.50 | 100.00 |
| ÆF_KPI_06 ⇔ | % of Adult Care Income due which is more than 28 days old | М | 5 | 10 | 30.36 | 60.51 | 18.27 | 47.18 | Data not available [11.18] | 87.90 | Data not available [82.26] | Data not available [99.99] | 91.49 | 89.85 | 1.63 | 1.06 |
| ACF_KPI_07 | % of cases where necessay paperwork to enable Council's legal services to secure charges are submitted within time | М | 100 | 90 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| ACF_KPI_08 | % of court protection and apointeeship cases that have been actioned correctly and commenced within 5 Business Days of referral | М | 90 | 85 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| ACF_KPI_09 | % of Adult Care Finance Users rating their experience of contact with the Council as "Good" or better per month | М | 95 | 90 | 97.73 | 95.44 | 91.92 | 90.00 | 87.83 | 98.19 | 97.67 | 98.95 | 97.53 | 98.40 | 98.69 | 97.89 |

^{*} For the months March 16 – May 16 agreement was made to lower the TSL as a result of the work being undertaken due to the contribution policy change revised TSL is 65%



ACF KPI Performance

| | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar-16 | Apr-16 | May-16 |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Target Service Level | 1 | 7 | 6 | 7 | 6 | 7 | 7 | 7 | 7 | 8 | 8 | 9 |
| Minimum Service Level | 0 | 1 | 2 | 1 | 1 | 1 | 1 | 1 | 0 | 0 | 1 | 0 |
| Below Minimum Service Level | 0 | 1 | 1 | 1 | 2 | 1 | 1 | 1 | 2 | 1 | 0 | 0 |
| Service level glide or mitigation | 8 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 | 9 |





Finance

| KPI | KPI Short Desc | Freq. | TSL | MSL | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Mar- 16 | Apr-16 | May 16 |
|----------|---|-------|-----|-----|--------------------|--------------------|----------------------------------|--------|----------------------------------|--------|--------|-----------------------|--------|---------|--------|--------|
| F_KPI_01 | % of Undisputed invoices paid in accordance with vendor terms | М | 95 | 80 | Data not available | Data not available | Data not available [84.70] | 41.77 | 34.85 | 30.35 | 57.89 | Data not available | 39.11 | 48.80 | 55.71 | 55.73 |
| F_KPI_02 | % of payment runs executed to agreed schedule (as agreed one Business Day in advance) | М | 100 | 95 | 95.45 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |
| F_KPI_03 | % of debt (exc. Adult Care Income and Health Auth. Debt) collected and paid in to relevant Council Account(s) witin 30 days of invoice being issued | М | 90 | 70 | 50.77 | 21.99 | 60.21 | 44.07 | Data not available [42.11] | 28.00 | 66.90 | Data not available | 78.24 | 71.51 | 100.00 | 90.02 |

Finance KPI Performance Overview

| J | | | | | | | | | | | | |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|------|--------|--------|
| a | | | | | | | | | | Mar- | Apr-16 | May-16 |
| ge | Jun-15 | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | 16 | | |
| Target Service Level | 0 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 2 | 2 |
| Minimum Service Level | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 0 | 0 |
| Below Minimum Service Level | 1 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 1 | 1 | 1 | 1 |
| Service level glide or mitigation | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 | 3 |



